



MAKATI COMMERCIAL ESTATE ASSOCIATION, INC.

Mini-Park, Legazpi St., Legazpi Village, Makati City

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MEMORANDUM CIRCULAR 2003 -12

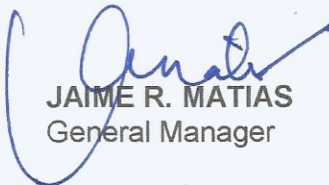
TO : ALL BUILDING ADMINISTRATORS
RE : ANTI-LITTERING CAMPAIGN

In line with our objective to keep the Makati Central Business District (MCBD) as the premiere business district in the country, we are again requesting for your help and cooperation in helping us maintain the MCBD as one of the cleanest in the country. MaCEA and Ayala Property Management Corp. have deployed janitorial crews in the area but this is not enough to drastically reduce the litter found around the MCBD. We are, therefore, requesting for your assistance and cooperation in maintaining your building frontage and sidewalk as clean as possible.

A collaborative effort is the only way we can solve this problem. Let us all remember that "Cleanliness is next to Godliness".

Thank you and we look forward to your utmost cooperation and support.

Very truly yours,



JAIME R. MATIAS
General Manager